

DIVISION OF ESTIMATIVE WORK LOAD*

1 November 1973 - 12 April 1974

		<u>NIO</u>	<u>CIA</u>	<u>DIA</u>	<u>INR</u>
9	NIE or MTH	Chair-7 --	-- Draft-6	Chair-1 Draft-2	Chair-1 Draft-1
8	SNIE or MTH	Chair-5 -- Co-draft-1	Chair-3 Draft-5 Co-draft-3	-- -- Co-draft-2	-- -- --
4	NIAM	Chair-4 Draft-1	-- Draft-2	-- --	-- Draft-1
17	Interagency Memoranda**	Chair-11 -- --	Chair-4 Draft-6 Co-draft-6	Chair-1 Draft-4 Co-draft-3	Chair-1 Draft-1 Co-draft-3
1	<div style="border: 1px solid black; width: 100px; height: 20px;"></div>	-- --	-- --	Chair and Draft-1	-- --
1	MC-161/74	-- --	-- --	Chair and Draft-1	-- --

STAT

Box Score

<u>Chair</u>	<u>Draft</u>	<u>Co-draft</u>
NIO - 27	NIO - 1	NIO - 1
CIA - 7-5	CIA - 19-11	CIA - 9-8
DIA - 4	DIA - 8	DIA - 5
INR - 2	INR - 3	INR - 3
<u>40</u>	<u>31***</u>	<u>18***</u>

* Completed or in progress.

** Excludes CIA/DOD memo for Dr. Kissinger - WEEKLY SURVEY OF COMMUNIST MILITARY DEVELOPMENTS IN INDOCHINA - chaired by NIO and Co-drafted by CIA (OER) and DIA.

Do not total 40 due to overlap between drafting and co-drafting.

National Production System

Any system must:

- Provide substantive advice directly to DCI
- Retain NIO's in staff functions
- Provide collegial review of national production
- Provide clear lines of responsibility for production
- Maintain close links between current and estimative production
- Provide systematic substantive input to ICS for CFI's resource decision process. (Note: This function is much more important now that CFI has been established; a strong two-way link between production and resources will be the key to CFI's success.)

Model I meets these requirements as follows:

- NIO's provide advice as at present
- NIO's perform staff functions as at present
- Collegial review can be provided several ways
- Lines of responsibility remain ambiguous
- Current and estimative are under separate systems
- Input to ICS can be provided only if individual NIO's are integrated into larger structure and given additional staff support

Model II meets these requirements as follows:

- Board of Review and/or NIO's provide advice
- NIO's perform staff functions
- Collegial board constituted in various ways
- Lines of responsibility through Steering Group clear, but cumbersome; NIO's have less control over product.
- Current and estimative still separate
- Steering Group becomes mechanism for input to ICS

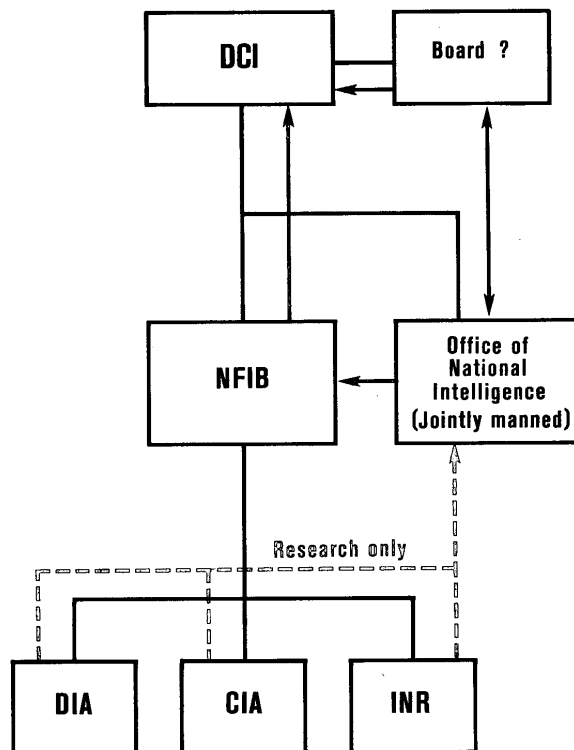
Model III meets these requirements as follows:

- Collegial board and/or NIO's provide advice to DCI
- NIO's perform present staff functions
- Collegial board constituted in various ways
- Clear lines of responsibility through DD/CIA as Community production manager, but less NIO control; diminished Community role balanced by placing NFIB under DD/Community as Vice-Chairman
- Current and estimative closely integrated
- DD/CIA organizes Community input to ICS

Estimative Intelligence

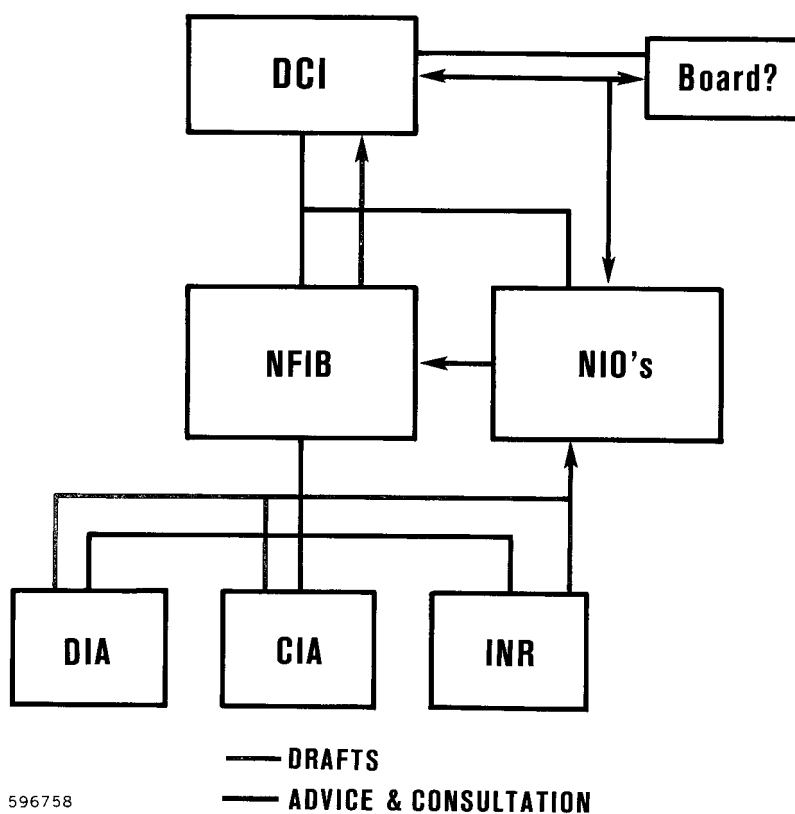
Model V

Central Community production facility



— DRAFTS
— ADVICE & CONSULTATION
--- CONTRIBUTIONS

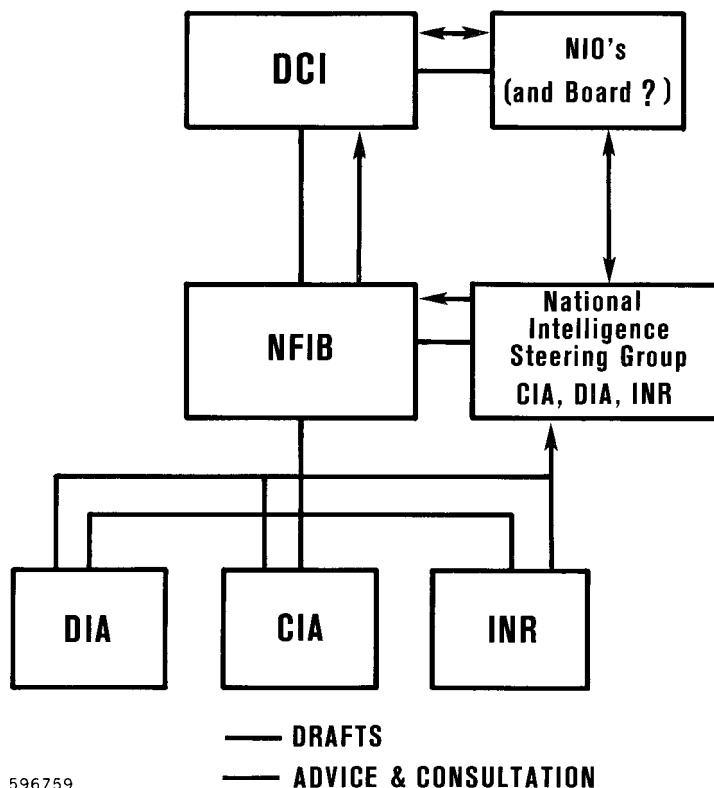
Estimative Intelligence
Option I
Present system



Estimative Intelligence

Option II

Present system with community production
management separated from NIO's

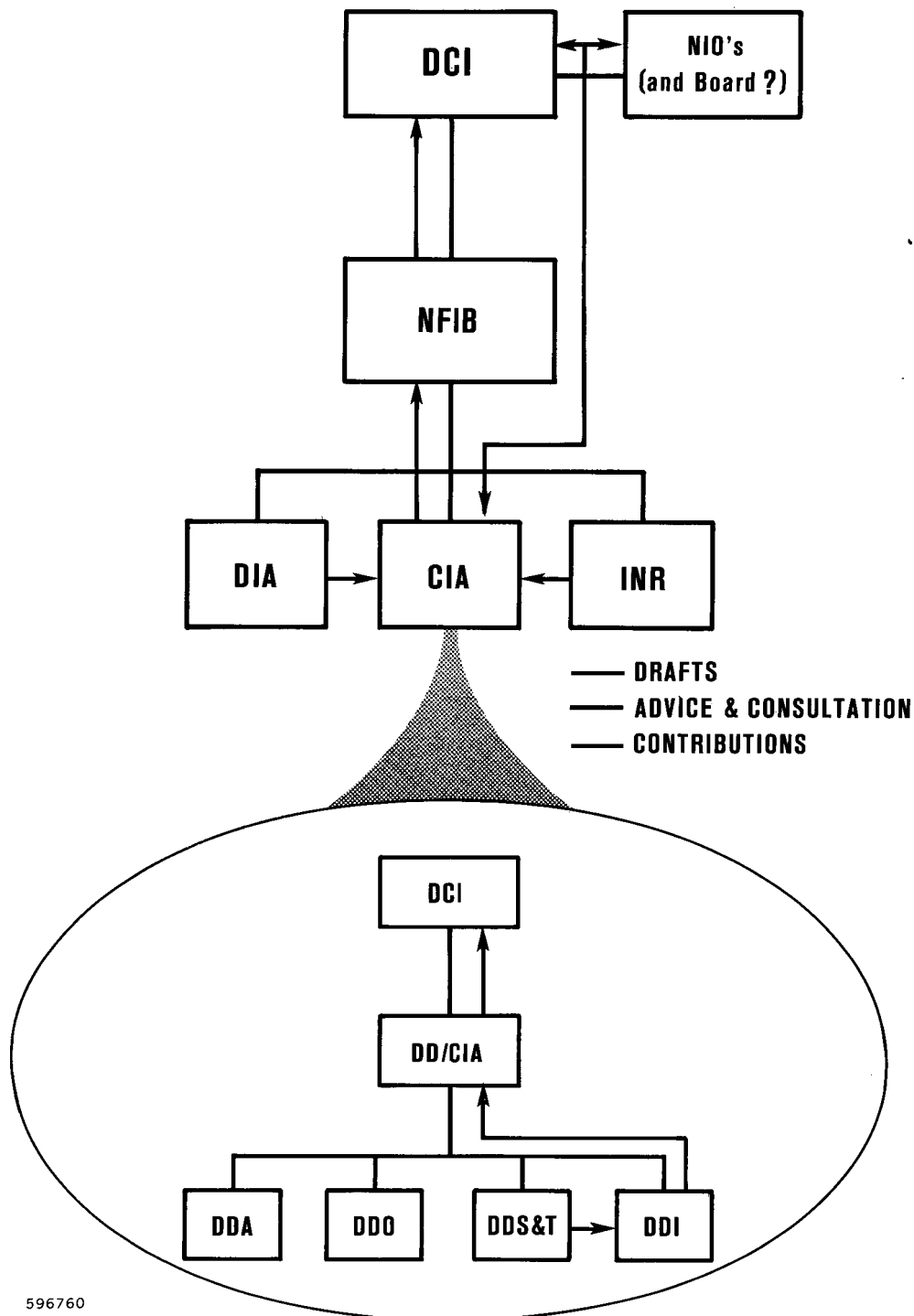


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Estimative Intelligence

Option III

Adaptation of system used for military estimates 1970-73

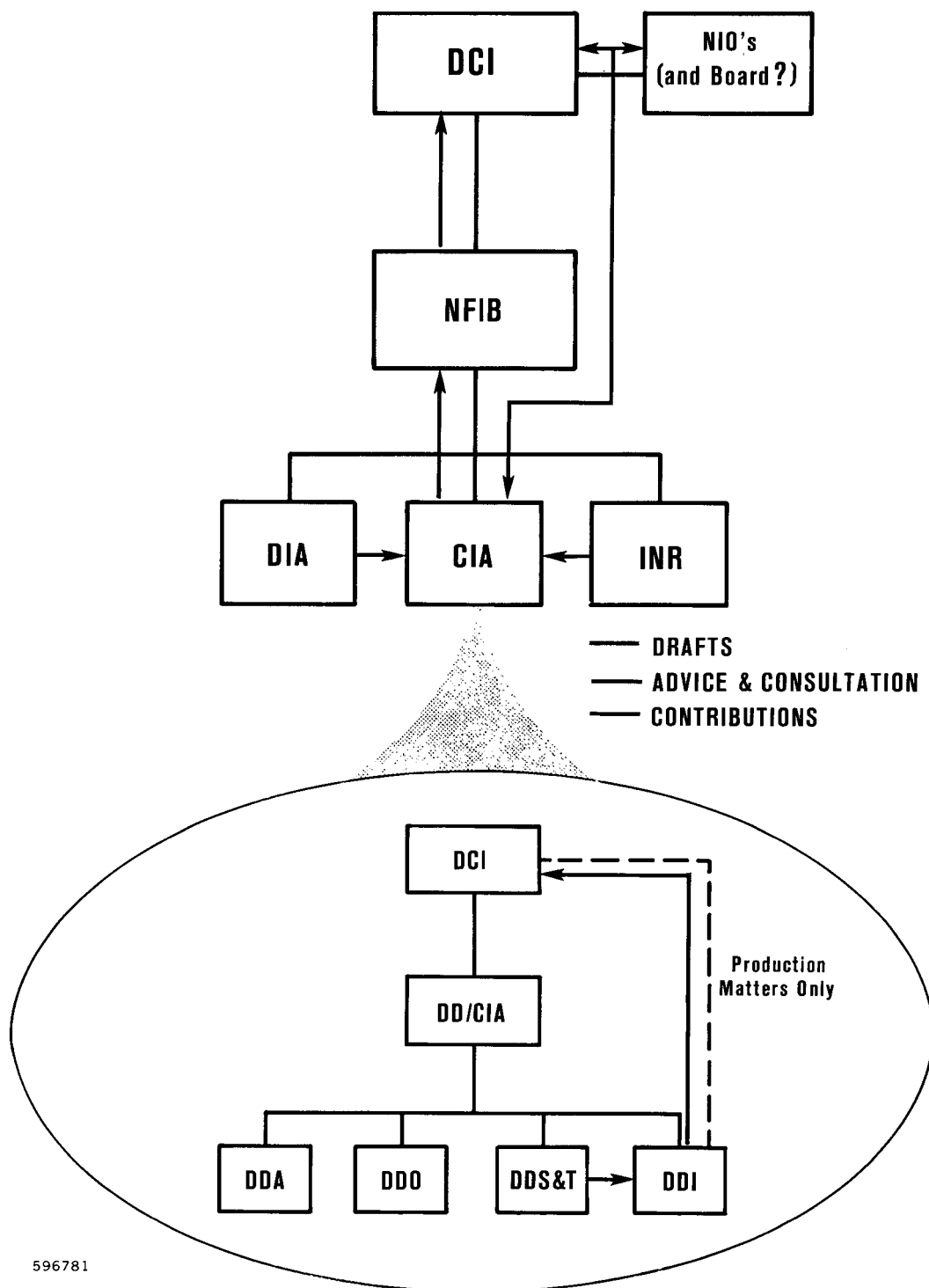


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Estimative Intelligence

Option IIIa

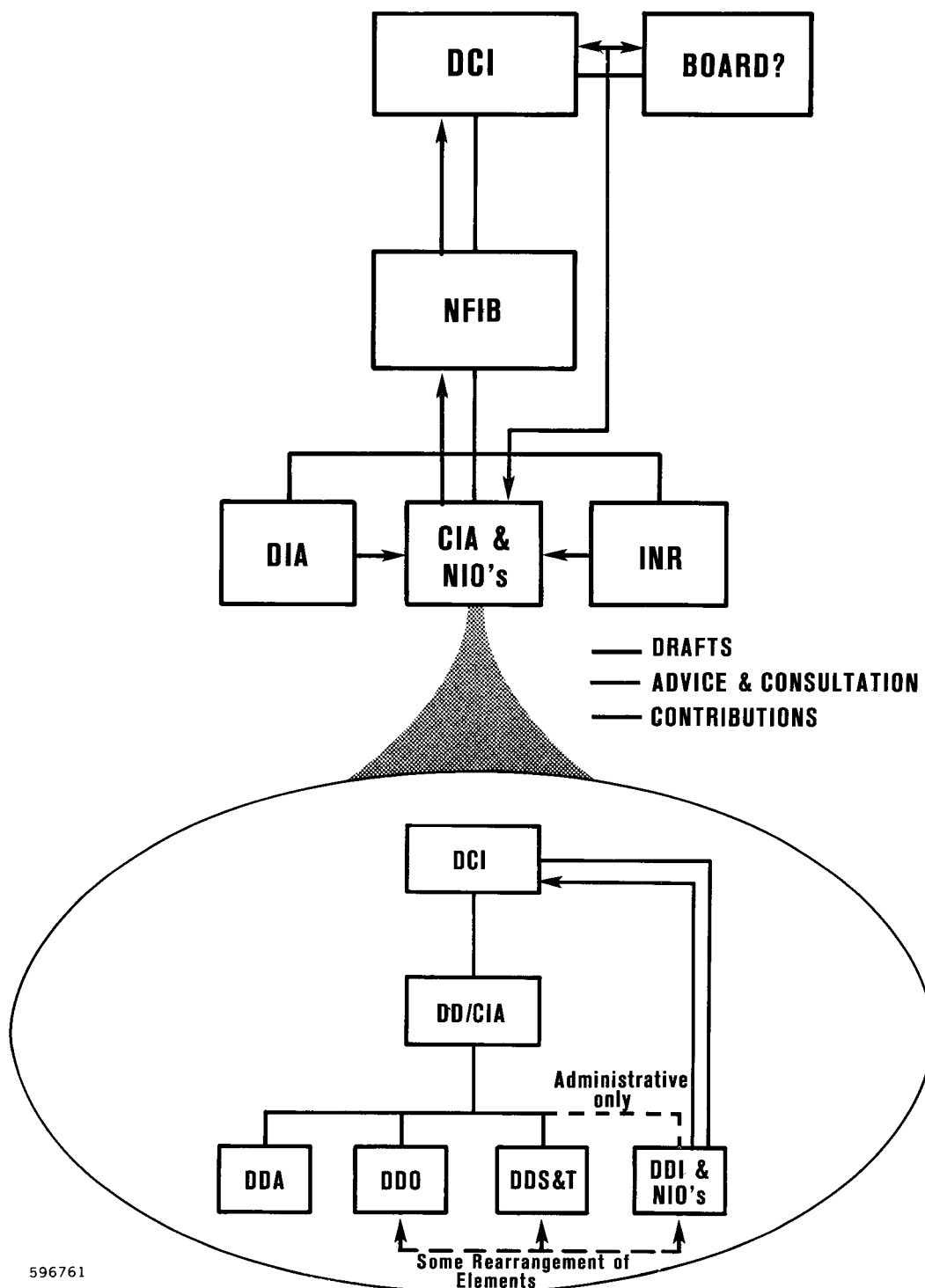
DDI as Executive agent



Estimative Intelligence

Option IV

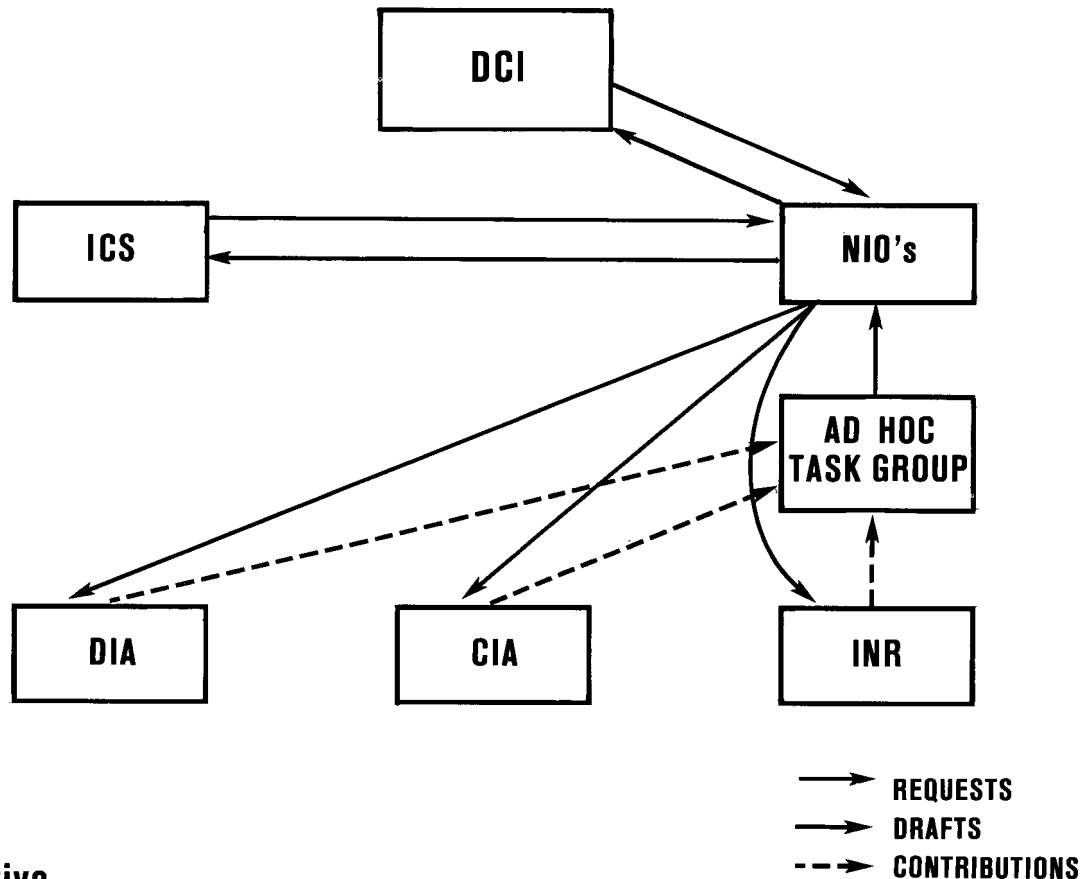
National production organization directly subordinate to DCI



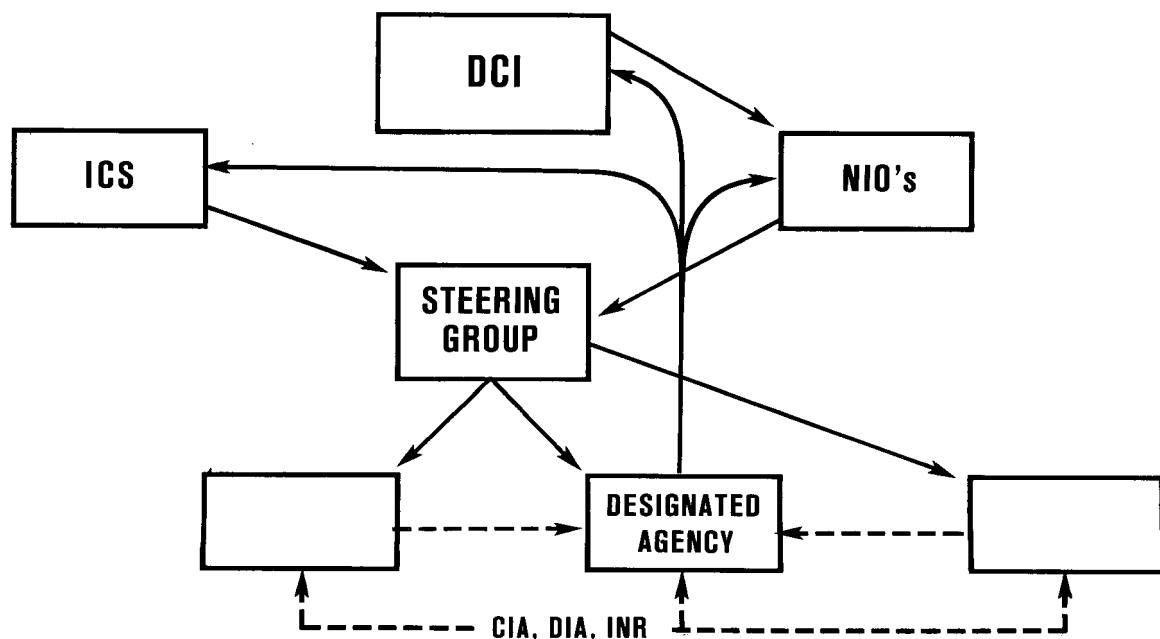
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THE PROCESS

1. Estimative Option I

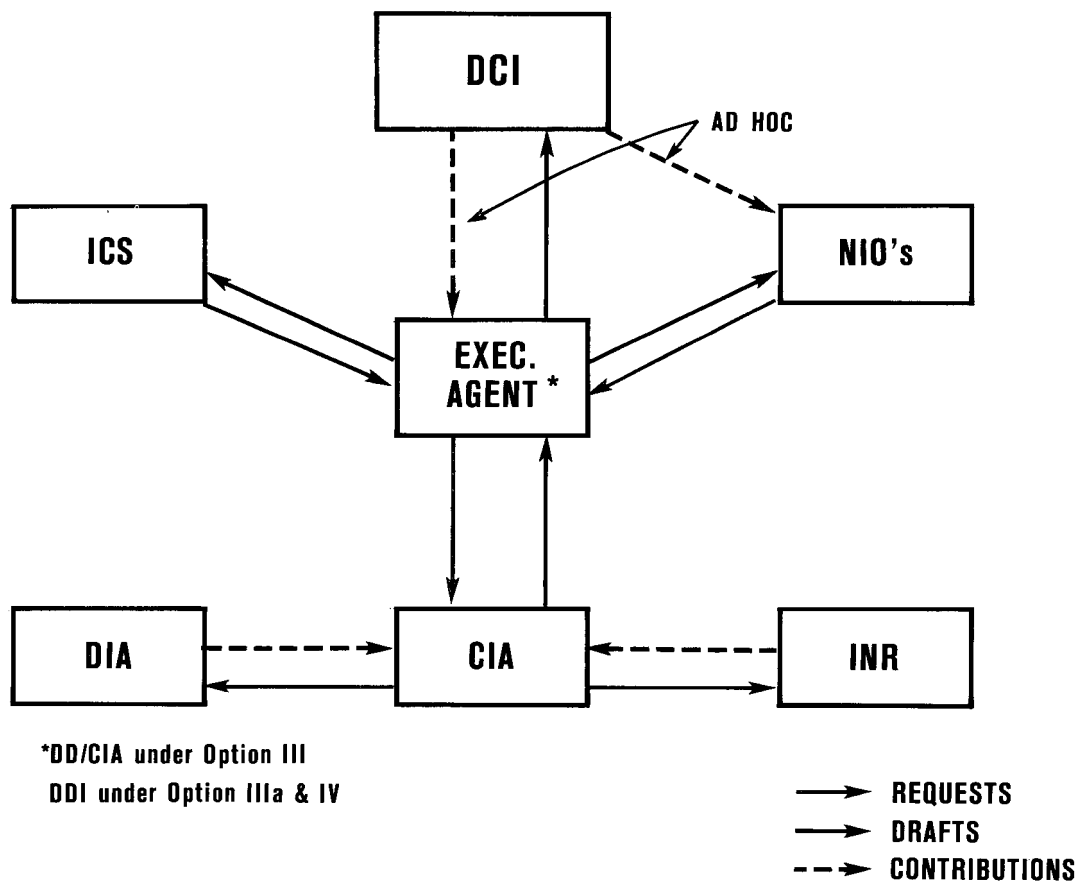


2. Estimative Option II

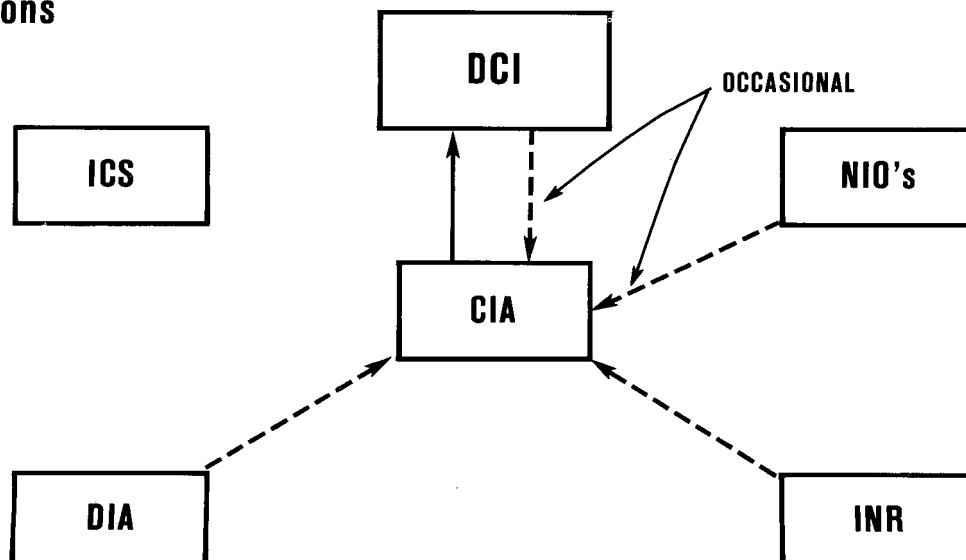


THE PROCESS

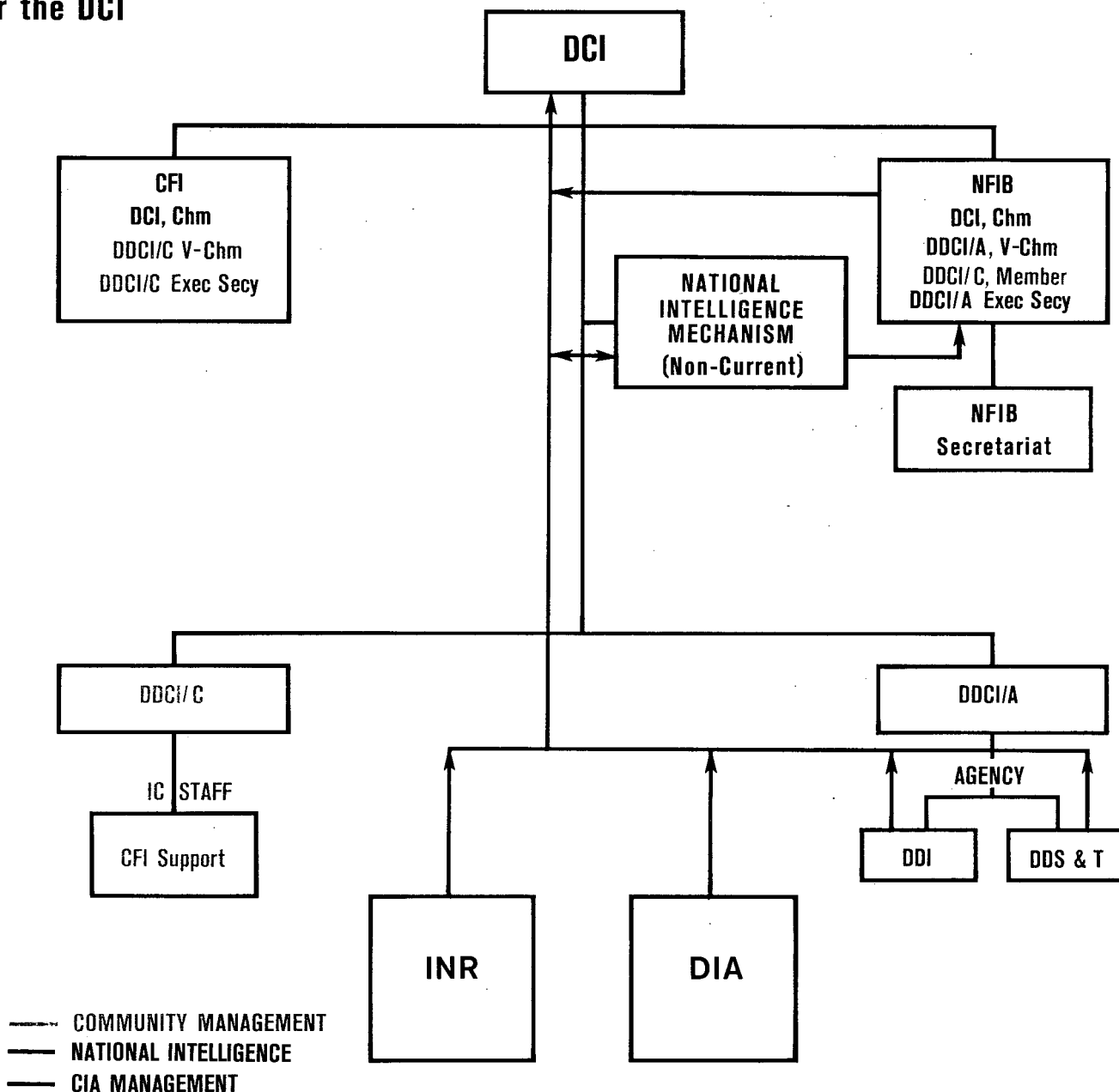
3. Estimative Option III & IV



4. Current All Options



National Intelligence Production under the DCI



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